

AI changes everything!

1980



1985 - 2005



2013-21

CogBooks

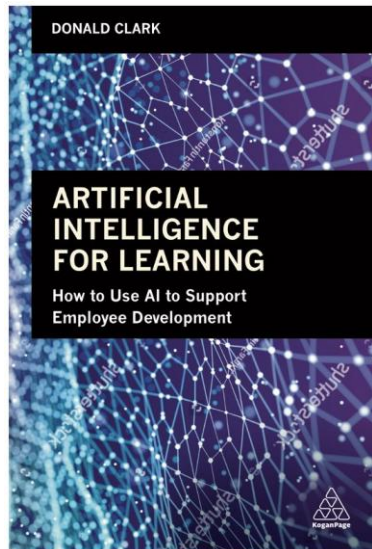
2006-21



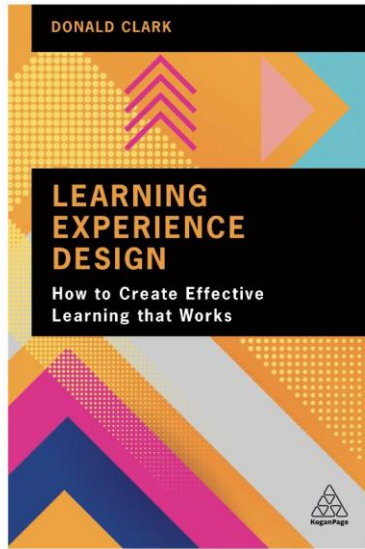
2014-



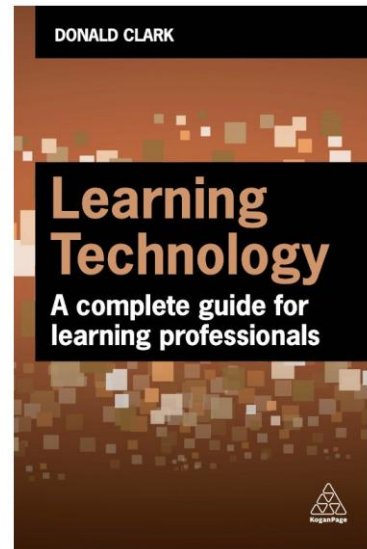
2021



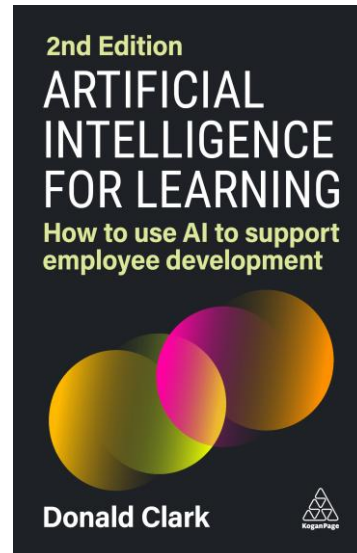
2022



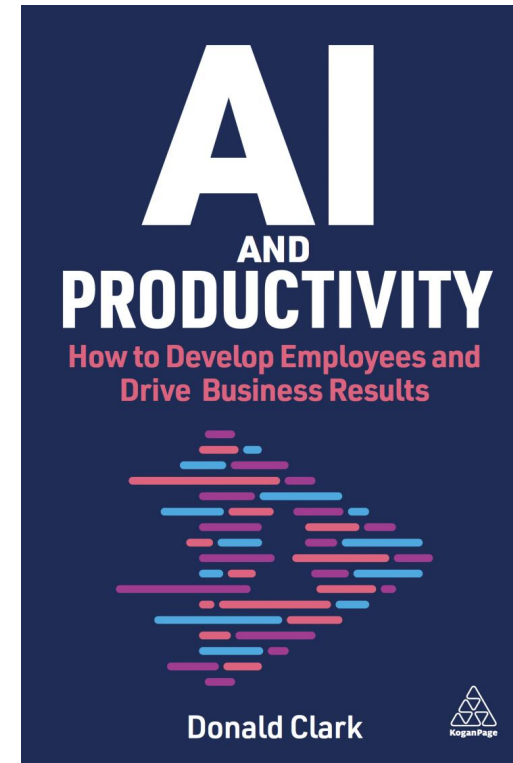
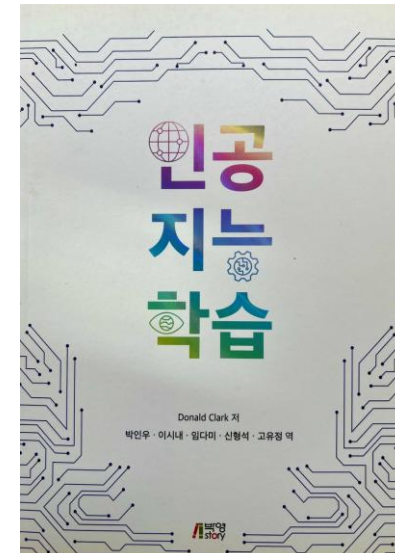
2023



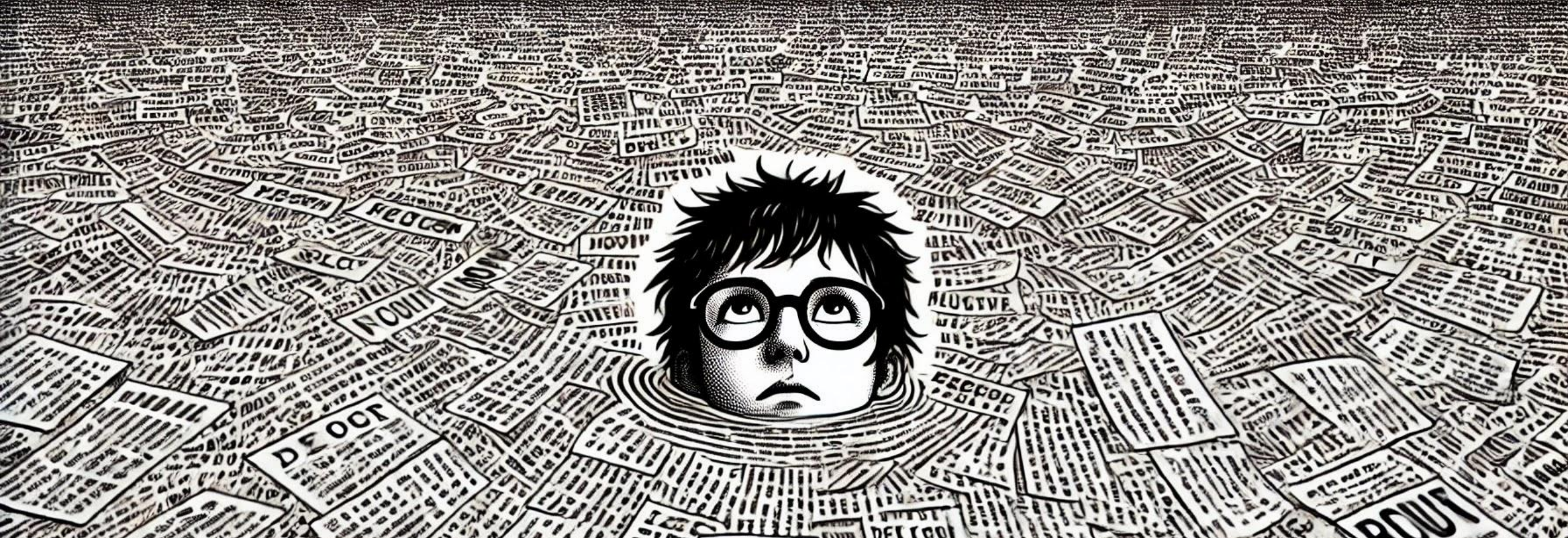
2024



2025







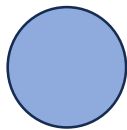
Win arguments NOT Solve problems



With GenAI



Without GenAI



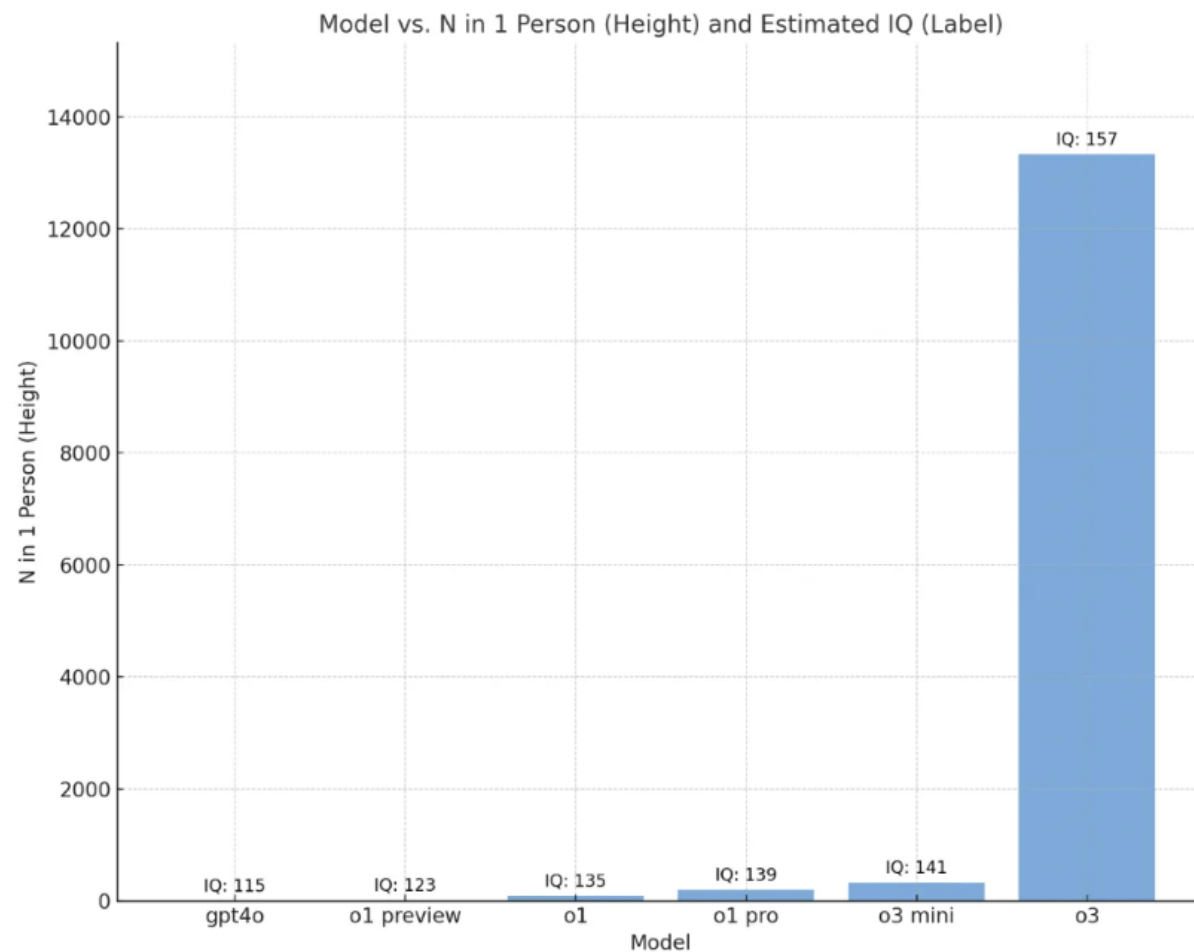
LARGE time decreases

69 -80%

Figure 11: Average number of minutes to complete a task with and without Generative AI

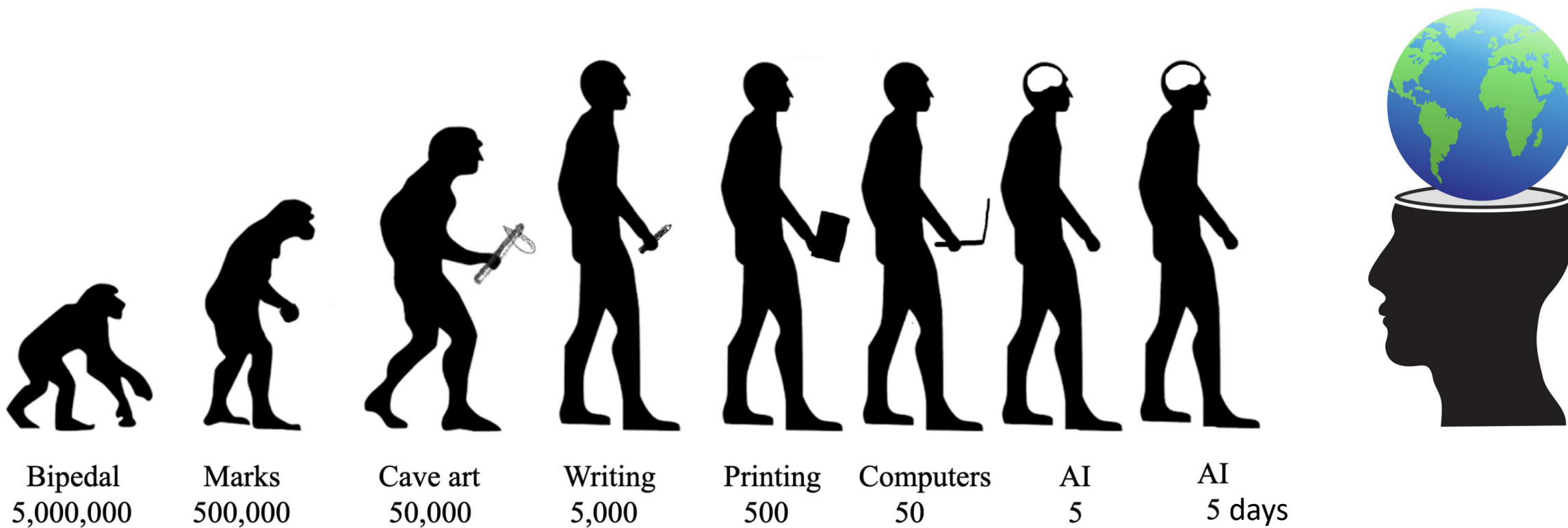


AI IQs skyrocketed in 2024



~1 in 6 people have an IQ as high as GPT-4o

Only ~1 in 13,333 people have an IQ as high as o3



170,000 yrs to read 8 hrs/day

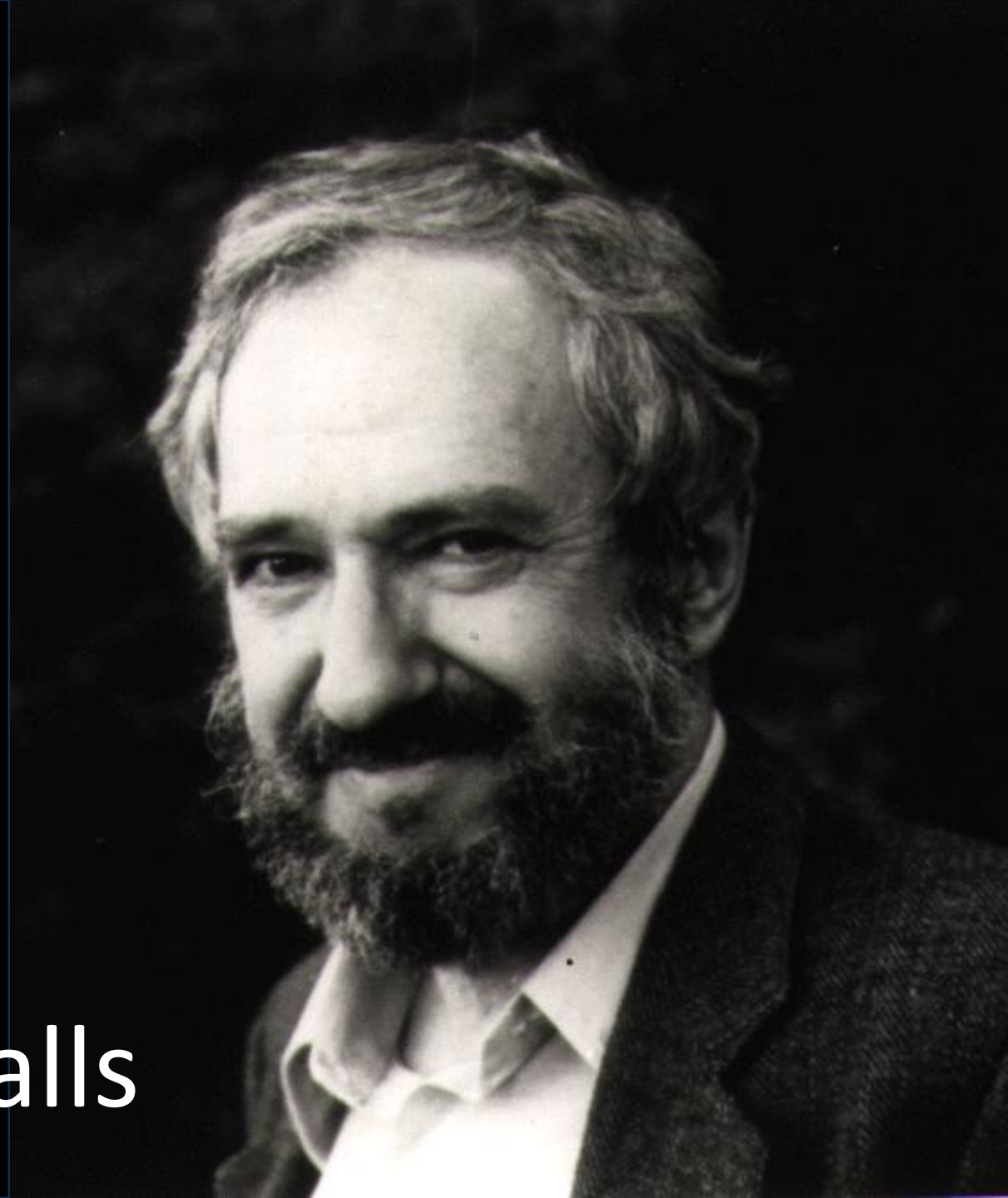


HIGH Ceiling

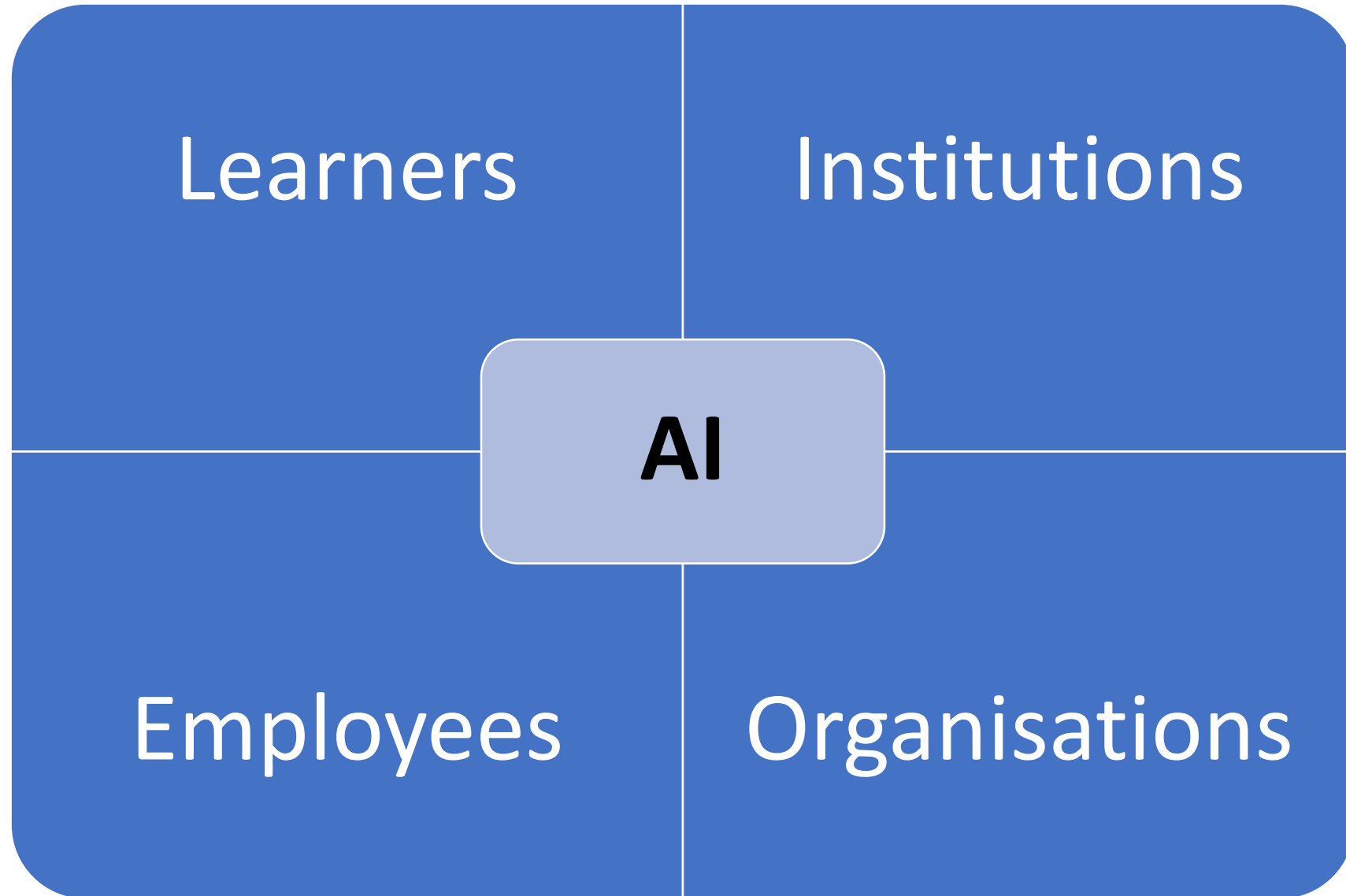


LOW Floor

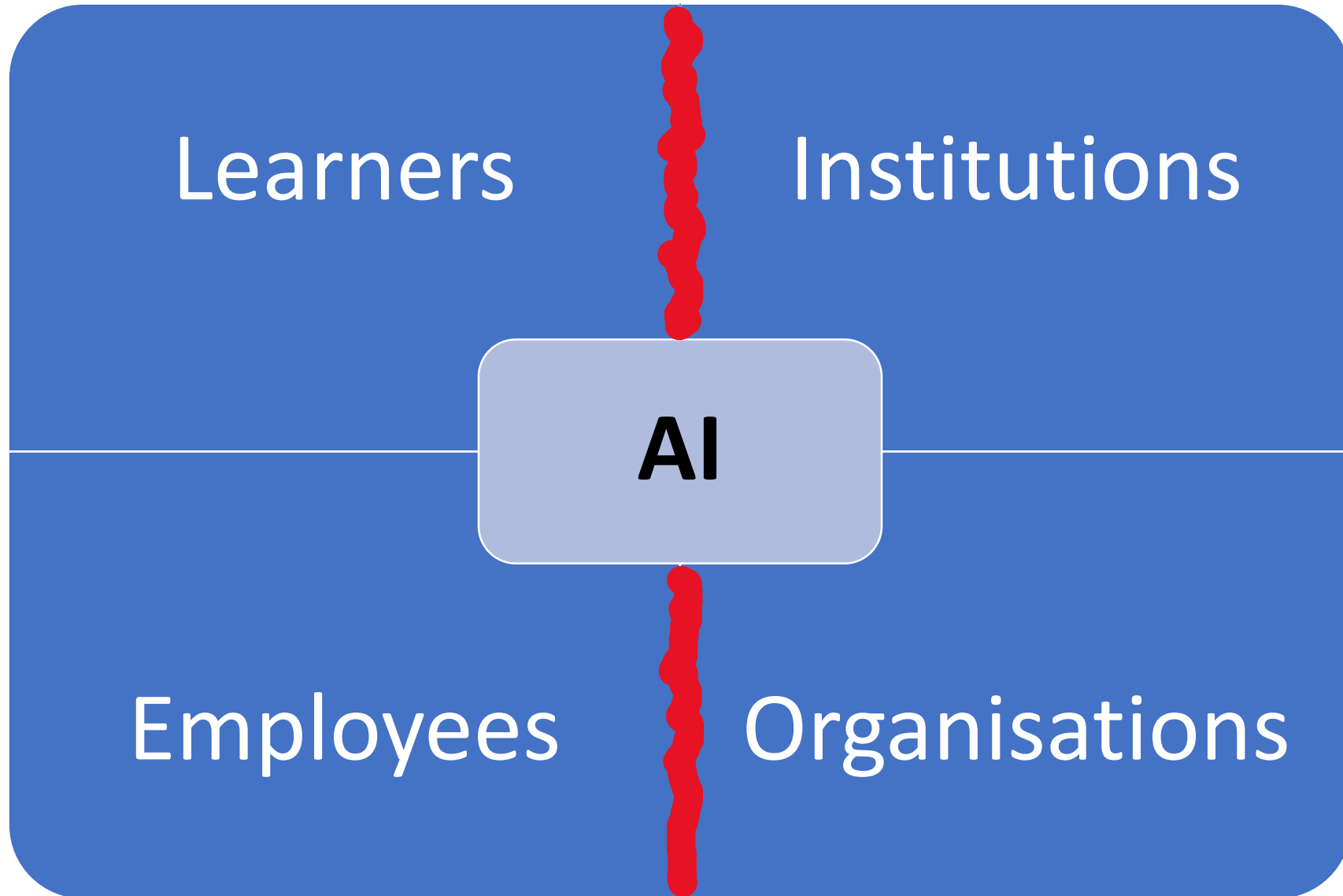
WIDE Walls



AI is at a crossroads...



AI is at a crossroads...



AI on the SLY?



Widespread **unsanctioned** use of AI tools to save time

78% used AI tools **NOT** provided by organisation

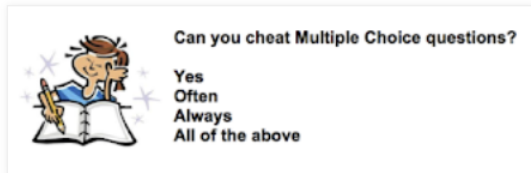
95% in Higher Education





All of the above: 20 ways to **cheat** MCQs

All of the Above - 20 ways to cheat MULTIPLE CHOICE questions



Many multiple choice questions are poorly written. What better way to expose these errors than write a cheat-sheet for learners?

Of course, writing good test items is far more difficult than

many imagine. Many make obvious mistakes. An interesting way to coming at this problem is to do some reverse engineering. If you think this doesn't work, think again. Poundstone number crunched 100 tests with a total of 2456 questions to get some of these statistical biases.

Second-guessing the test designer

So here goes with my 20 ways to cheat Multiple Choice tests:

1. **Skip the hard questions**, mark them with a cross, and go back to them. This means you'll not lose marks for unanswered easy questions.
2. **Cover the options and try to answer**. Prevents being misled by clever wrong options.
3. **If in doubt choose 'B'**, poor questions designers do not truly randomise the right options and have a bias towards 'B'. Next best is 'C'.
4. **If in doubt choose the 'longest option'**. Question designers often cannot make a right option any shorter, but have complete freedom with wrong options. This is quite common.
5. **If in doubt choose TRUE**, in true/false questions, as they come easier to mind for designers.
6. **Reverse answers**. Statistically, there is more T/F alteration in tests than in truly randomized sequences, as the brain struggles to randomise properly. So, if you're sure you've got one right, reverse the next answer.
7. **Eliminate the outlier**. Look for similarities in options and eliminate outliers e.g. 4p-q, 2p+q, 4p+q, 3p+q. Look for these internal patterns.

9. **Favour options with careful qualifiers**, such as 'sometimes, occasionally etc.' as tested knowledge usually has more finite than absolute qualities.

10. **Be wary of options with absolute qualifiers**, such as 'always, never etc'. As these are often too definite to be correct.

11. **Choose a middle order option** i.e. out of 100, 150, 200, 250, choose 150 or 200. Designers tend to have a bias, where right answers tend to be lower than the highest and higher than the lowest option.

12. **For questions that demand an 'except' or 'not'**, mark each option with a T for true and F for false against each option. And underline the word 'not' as it's sometimes missed.

13. **'All of the above' and 'None of the above'** are both significantly likely to be correct. For it to be correct, the writer has to design options that were all correct, so, if you can't spot any wrong answers, or see that two or more are correct, it increases the probability of 'All of the above' being correct. Similarly with 'None of the above'.

14. **Typo or punctuation error**, the option is likely to be wrong. Writers tend to proofread correct answers only.

15. **Look for grammatical agreement** between the question and its options; 'An.....' and words starting with vowels or agreement between subject, object or verb.

16. **If you're stuck, go with the 'Least bad rule'**. Eliminate least likely answers first.

17. **Look for clues about answers from other questions**. Designers often, unintentionally, put clues, even answers, to questions in other questions.

18. **Ignore never heard of answers**. If you've never heard of the answer, it's likely to be made up and incorrect.

19. **Go with your first impression**. The more you read, the more you tend to read into the wrong options.

20. **Always guess**, unless there is a penalty. It's a 1 in 4 chance, so don't give it up.

AI AND PRODUCTIVITY

How to Develop Employees and
Drive Business Results



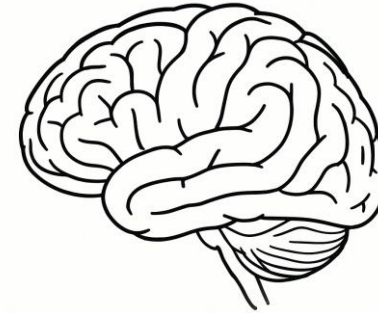
Donald Clark



BRAINS, AI, AGENTS & AGI

Cognitively capped

20+ years to educate
Forgets
Cognitive overload
Fallible memory
Cognitive biases
Sleeps 8 hours
Can't upload
Can't network
Doesn't scale
Dies!



Made rocks think

Memory, Reasoning, Research, Agents

AGI

AI AND PRODUCTIVITY

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EVIDENCE of productivity?

AI boosts productivity but unevenly
Academic, field research, reports, surveys

Jagged frontier

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Productivity PARADOXES

Behavioral paradoxes

Bias paradoxes

- confirmation
- anthropomorphic
- status quo

Procrastination paradox

Organisational paradoxes

Perfection paradox

Busyness paradox

Parkinson paradox

Boiled frog paradox

Technological paradoxes

Solow paradox

Generality paradox

Legacy paradox

Moravec paradox

Economic paradoxes

Jevon

Spoons

Easterlin

Turchin

Pollyana

Empowerment

AI AND PRODUCTIVITY

How to Develop Employees and
Drive Business Results



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HUMANS-IN-THE-LOOP

Humans-taken-out-of-the-loop

Elevated productivity

Centaur and cyborgs

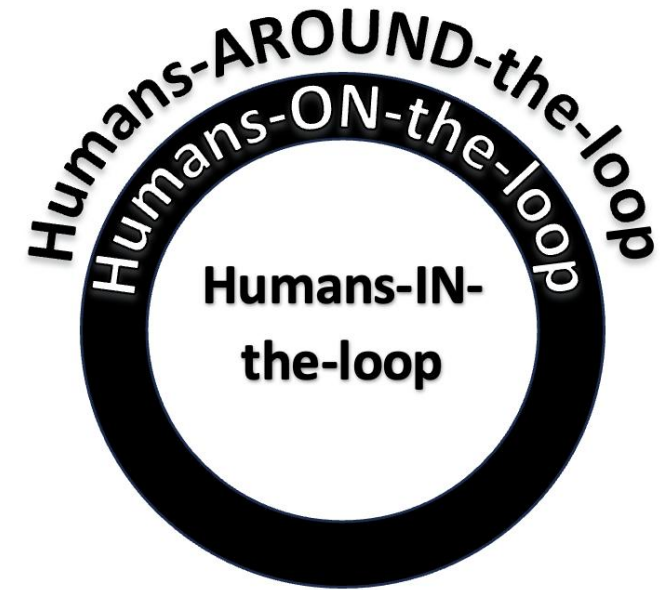
Experts-in-the-loop

Agents-in-the-loop

Robots in the loop

Six GENERAL Levels of Autonomy

Humans-ABOVE-the-loop



Humans-BELOW-the-loop

Humans-OUTSIDE-the-loop

AI AND PRODUCTIVITY

How to Develop Employees and
Drive Business Results



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MULTIMODALITY

Productivity and accessibility

Multilingual

Text

Audio

Images

Avatars

Video

Art



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DEPLOYMENT in organisations

Inconvenient truths

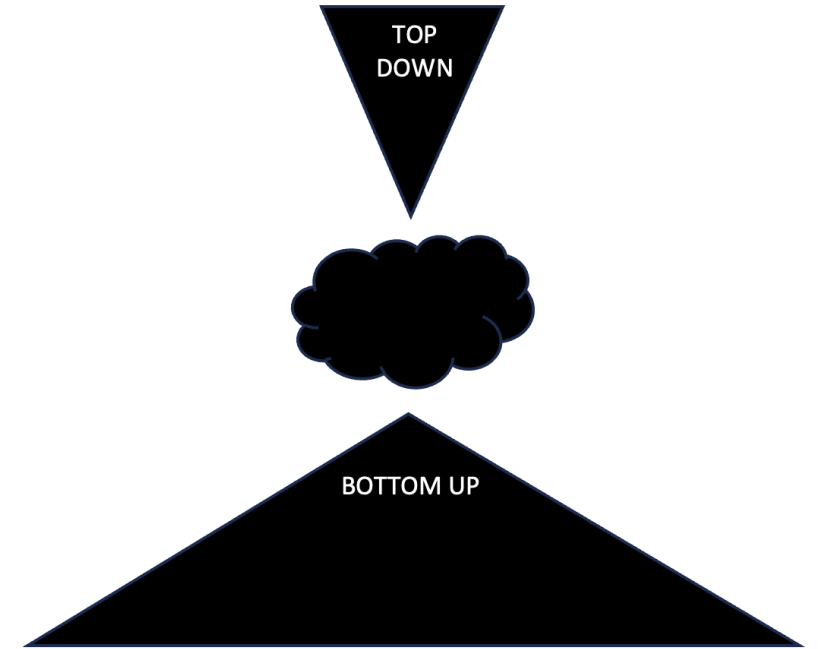
Get the ball rolling

- AI Keynote or Conference
- AI Workshop/Hackathon
- AI Hub
- AI Champions & Ambassadors
- Brand your AI initiative

Deployment

- Direct access to a chatbot
- Pilots
- Wrappers with approved model(s)
- Custom AI assistants/agents
- Specific AI Agents
- AI-augmented workflows
- Early wins

Metrics



AI AND PRODUCTIVITY

How to Develop Employees and
Drive Business Results



Donald Clark



PHYSICAL productivity

Robots

Vehicles

Drones

Space

Vocational assessment



Apprenticeship training & assessment

Entire world!

3 quotes ~£500k

Completed for £50k **(10% cost)**

6 months to **3 weeks**

36% increase in sales

62% could identify sale based on training



Pharmaceutical

Lonza

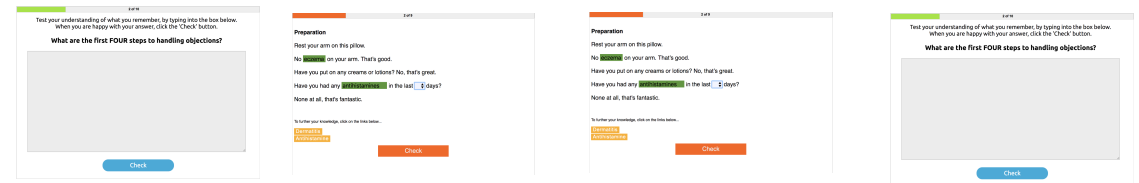
Pharma & Biotech

Covid lab training
Had to be quick
Videos – pulsed
Open-input assessment

Results
2 weeks after video prod



Full license assessment



Covid assessment

1 of 7



2 of 7

Test your understanding of what you remember, by typing into the box below.
When you are happy with your answer, click the 'Check' button.

What do you wear when working within a safety cabinet?

Check



Fast production

Low budget add on to video using AI

Which Perspective Leads to Better Learning of a Performance Task?

First-person perspective



Third-person perspective



Video producers:

- didn't like **chunking**
- had difficulty **editing for chunking**

Surgical support



THE LEARNING HACK



Guest:
**Saskia Huussen,
Sanne Mateman
& Callum Clark**

<https://www.youtube.com/watch?v=EE-TY-hwG4U&t=466s>

Massive **time saver** on SMEs

SMEs don't create but **validate** - loved it!

Quality the surprise result

Translated by AI to **B1**

Nurses loved it!

Training & Assessment platform



AI puts pedagogy into assessments

Generates TRAINING/**ASSESSMENTS** with
focus on:

- *Pedagogy of **Transfer/Action***

....in any ***subject*** at any ***level***

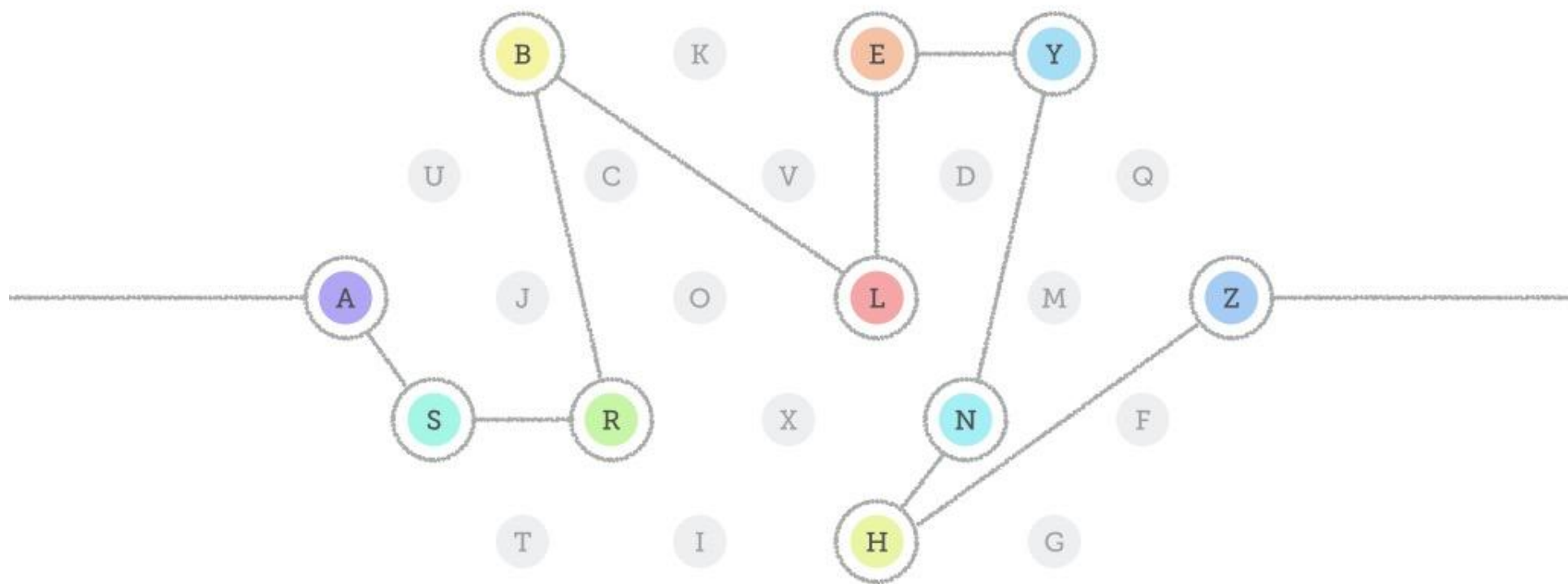
In **minutes** not months

Adaptive learning company

The logo for CogBooks Adaptive Learning is centered within a white square. It features the word "CogBooks" in a large, dark grey, sans-serif font, with a small "TM" trademark symbol to its upper right. Below "CogBooks", the words "Adaptive Learning" are written in a smaller, dark grey, sans-serif font.

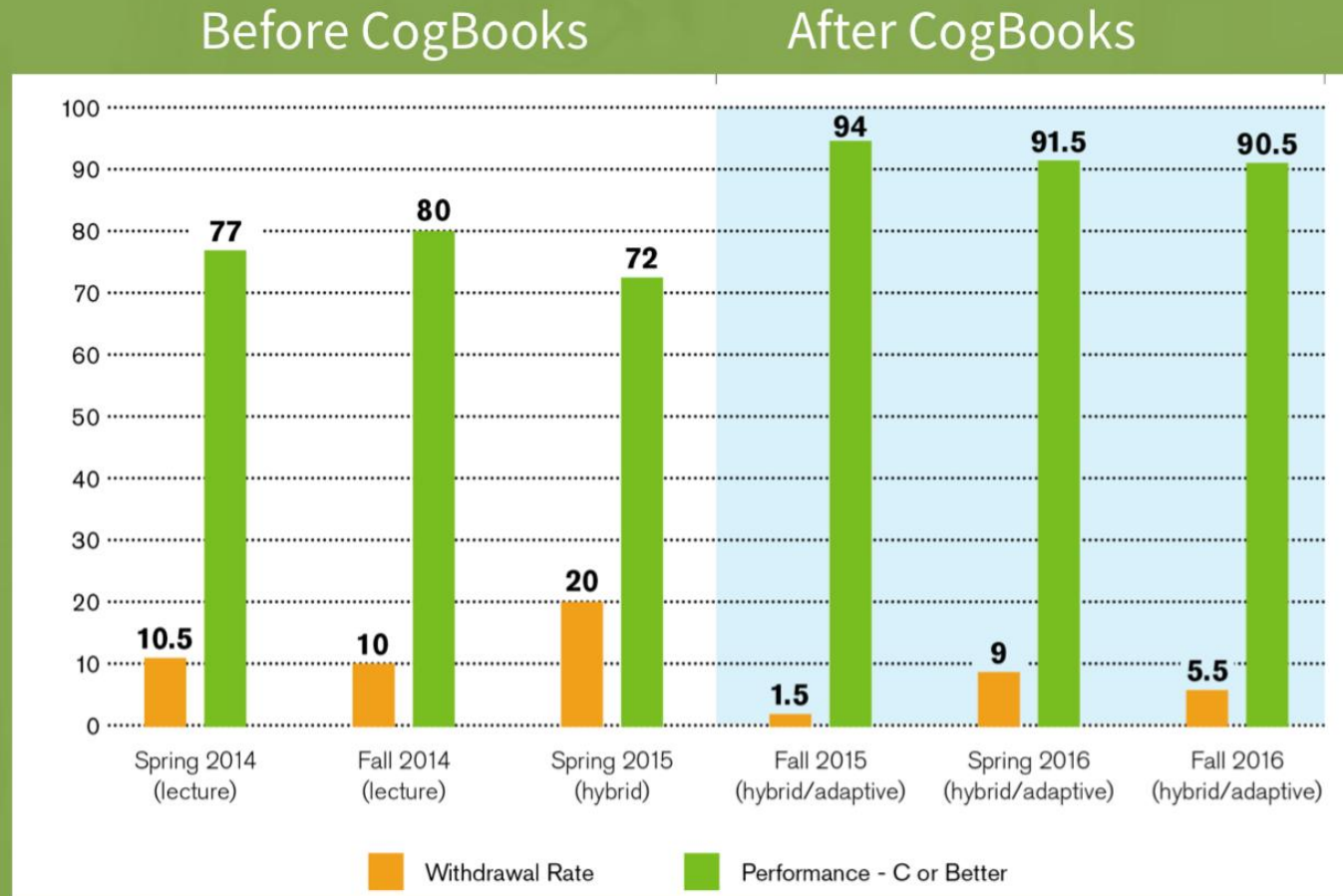
CogBooksTM
Adaptive Learning

Adaptive sets you free from the A to Z



It understands you – and finds the best way through

Courseware Success at ASU



20%

Improvement
in pass rates



50%

Reduction in
drop out rates



Great learner evaluations
Improved learning outcomes



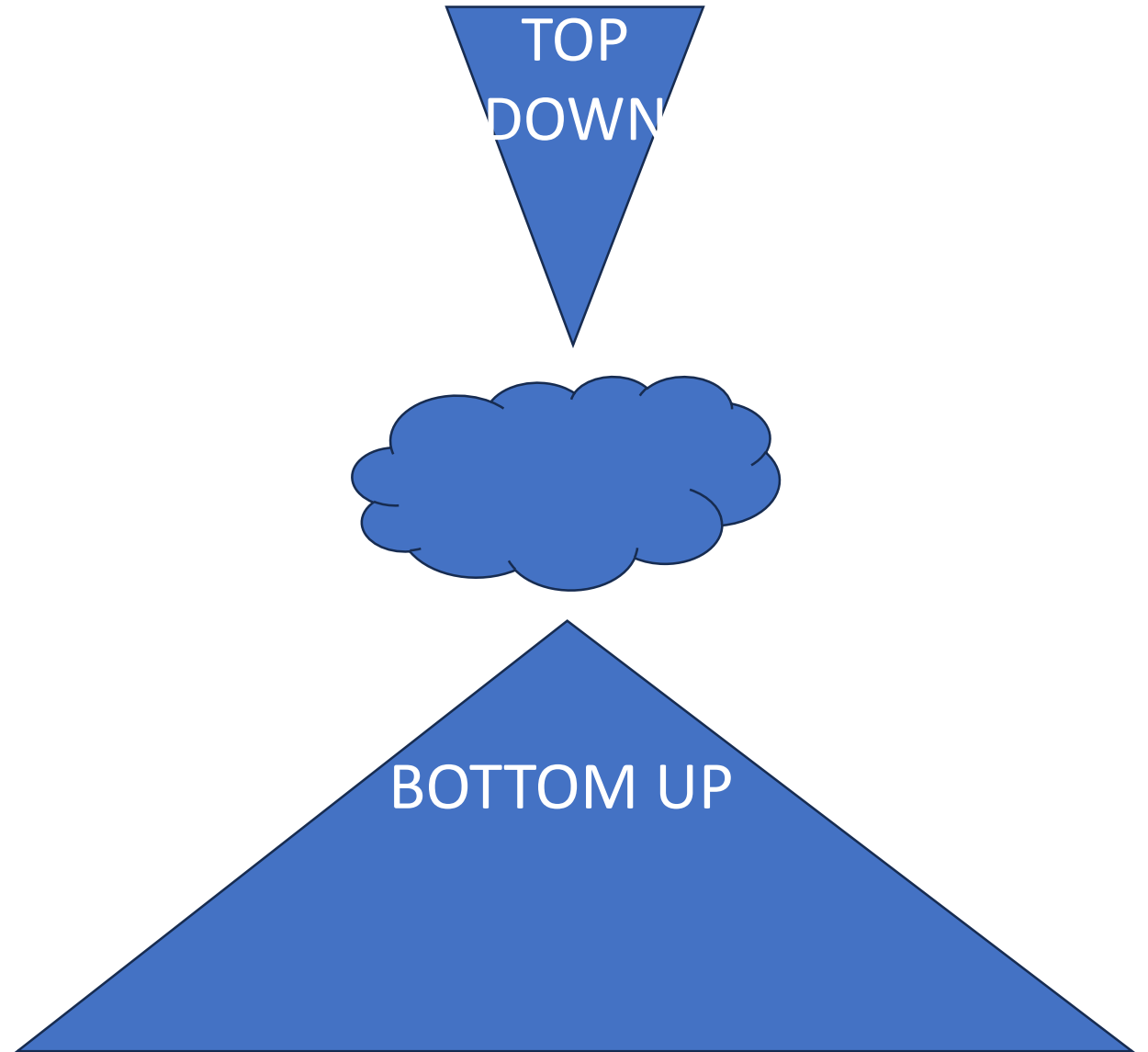
Deep-seated faculty resistance
Research doesn't matter!

Funding ends, project ends

Mosquito v tortoise projects

Global Manufacturing

AI first approach
CEO - driven





AI first approach

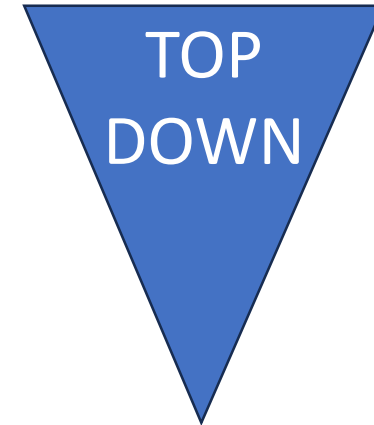
Top-down

CEO - driven

Initial '**urgency**' presentation

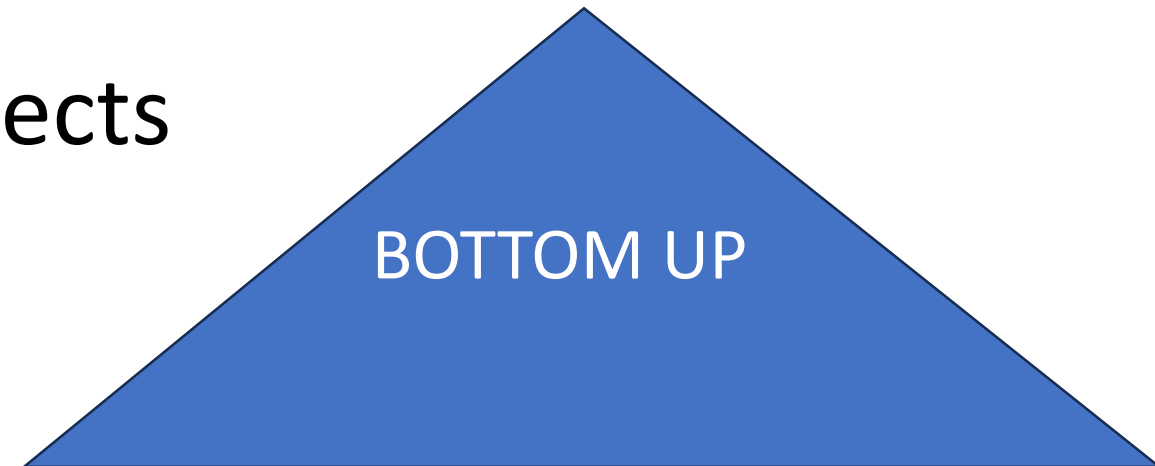
Senior Leadership Team projects

Funded real projects



Students to complete projects

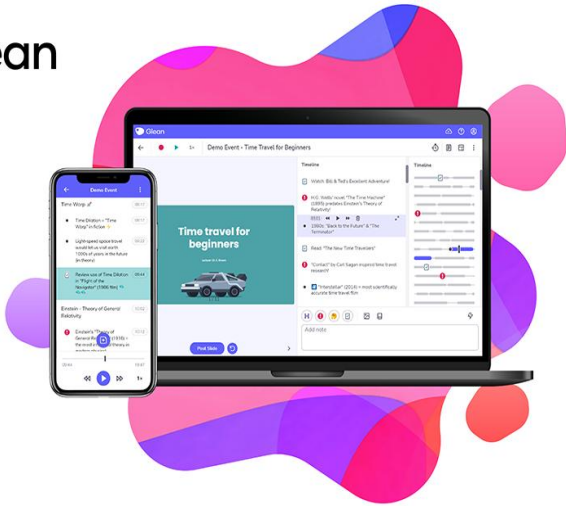
No metrics for success



Higher Education



Feedback on note taking with AI



Compares **notes** with **lecturer transcript**

Automatically splits transcripts & adds relevant headings

Clustered notes – notes to right place

QuizMe - automatically **adds assessment**



Great learner feedback
Great customer feedback



Some fierce resistance from HE

- Assumed data used for training by OpenAI
- Assumed company training own model
- **Abstract philosophical debate on ethics**

Difficult to get access to user data

Artificial cost constraints on scaling

Training platform



Action/transfer **pedagogy built-in**
Full product built
Award winning



Low knowledge of AI in L&D team
Traditional L&D wanted traditional features
 “It would nice to have this...”
 Drift backwards
EU forced academic input costly & no impact
Unaligned marketing – no product name

Publisher

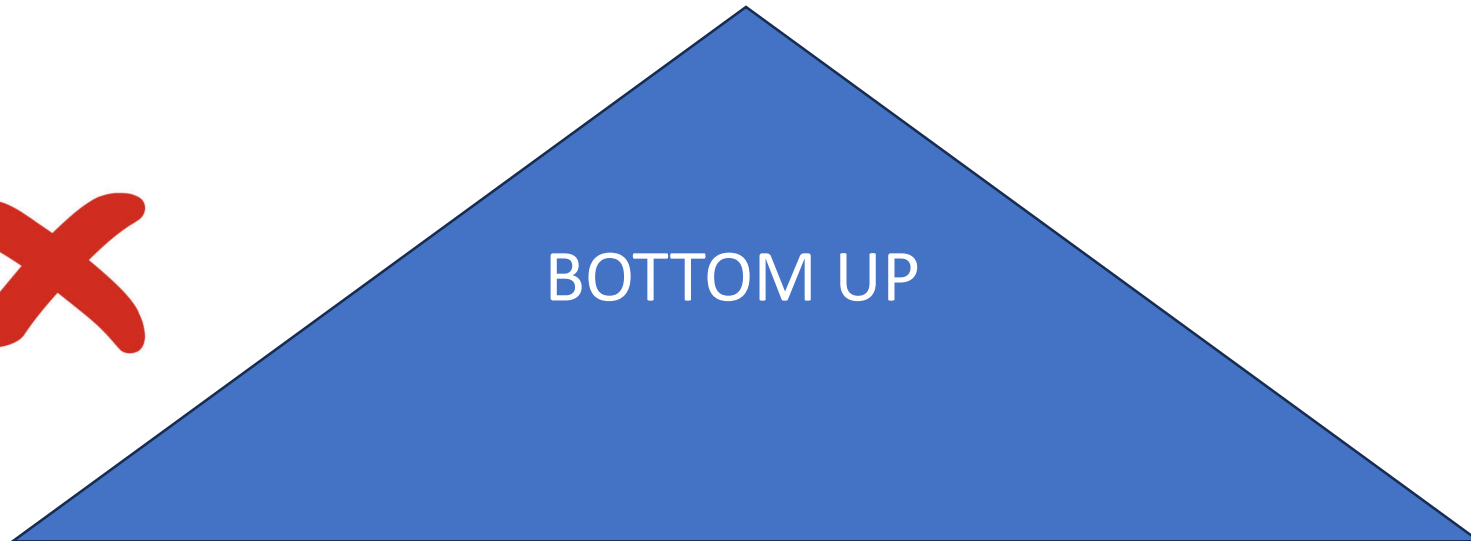
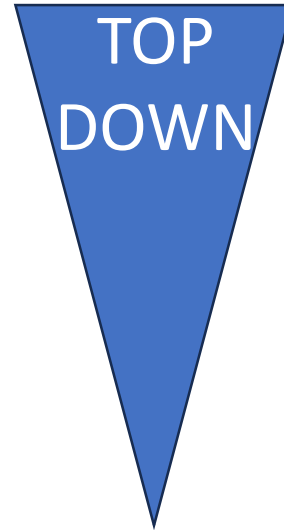


Language level worked
Edit source material (own documentation)



Expectations too high (AGI chatbot)
Publishing process not appropriate (AI disruptive)
Old e-learning mindset & methodology
Low knowledge of AI a problem
Team too big (marketing etc.)
Butterfly effect... saw this on internet...

Implementation



Levels of LLM expertise (high as possible)

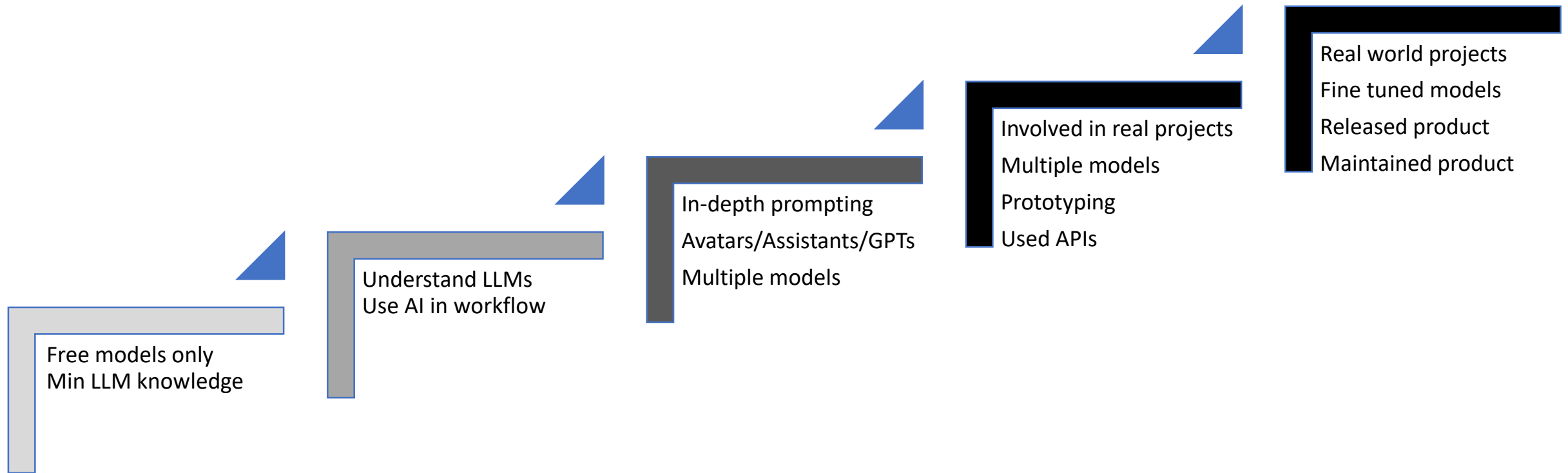
Inadequate

Informed

Involved

Experienced

Expert





Top down support

Give project a **name**

Define of **goals** (not chatbot)

Small team

AI mindset in full team:

- Expertise matters
- Understand probabilistic AI
- Fluid & fast moving tech
- Data issues

Built-in **pedagogy**



Manage **expectations**

Move **fast & prototype** (a lot)

Edit **source material**

Own **documentation**

SMEs **validate**

Employ **risk management**

Legal/data constraints

Push through prototype to **produc**

**"I skate to where the
puck is going to be,
not where it has been"**

Wayne Gretzky



Thanks for listening

AI AND PRODUCTIVITY

How to Develop Employees and
Drive Business Results



Donald Clark



Part 1

What is PRODUCTIVITY?
EVIDENCE for productivity
BRAINS, AGENTS & AGI

Part 2

Productivity PARADOXES
HUMANS-IN-THE-LOOP
PARTNERS in productivity

Part 3

MULTIMODALITY
HEALTHCARE productivity
PHYSICAL productivity

Part 4

GETTING STARTED
DEPLOYMENT IN ORGs.
MEASURING productivity

Part 5

ETHICS
FUTURE

AI AND PRODUCTIVITY

How to Develop Employees and
Drive Business Results



Donald Clark



What is **PRODUCTIVITY**?

*"Productivity isn't everything, but in the long run, it is almost everything.
A country's ability to improve its standard of living over time depends
almost entirely on its ability to raise its output per worker."*

Paul Krugman

Technological escapism

**Economic
Productivity**

National

Sectoral

Organisational

Team

Personal

Task

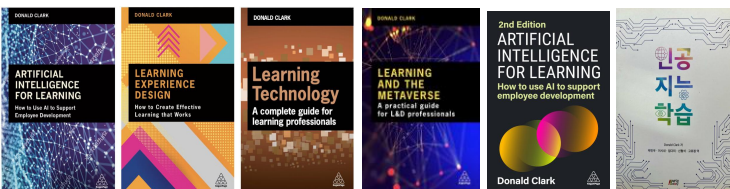
Productivity Innovative

Plus

Physical

Cultural

Ecological



AI AND PRODUCTIVITY

How to Develop Employees and
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What is **PRODUCTIVITY**?
EVIDENCE
BRAINS, AGENTS & AGI
Productivity **PARADOXES**
HUMANS-IN-THE-LOOP
PARTNERS in productivity
MULTIMODALITY.
HEALTHCARE
PHYSICAL productivity
GETTING STARTED
DEPLOYMENT IN ORGs.
MEASURING productivity
ETHICS
FUTURE

GDP, Sector, Org, Team, Personal & MORE

Academic, field research, reports, surveys

Cog capped, Agent Types, Issues, AGI, ASI

People, Org, Tech, Economic

In/On/Out/Experts/AI/Centaurs/Cyborgs

Creativity, Critical, Comms, Collaboration

Text, Images, Audio, Video, Art

Triage, Clinical decision making, Research

Robots, Vehicles, Drones, Space

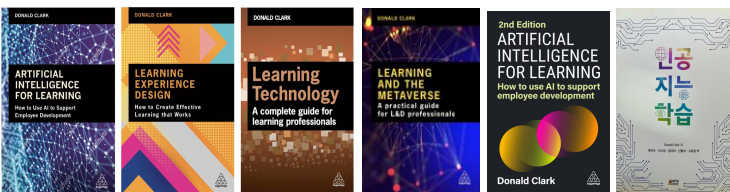
Policies, Prompting, Agents/workflow

Top/bottom, change, types, methods

Formula

Employment, Meaning

Research, Runaway, Holy trinity!



AI AND PRODUCTIVITY

How to Develop Employees and
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PARTNERS in productivity
False dichotomy
Paradox of human exceptionalism

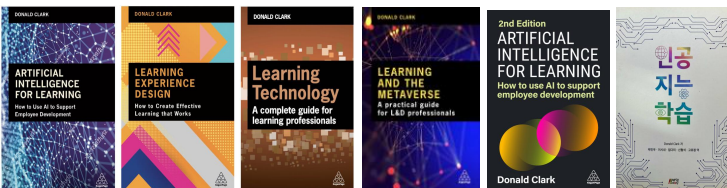
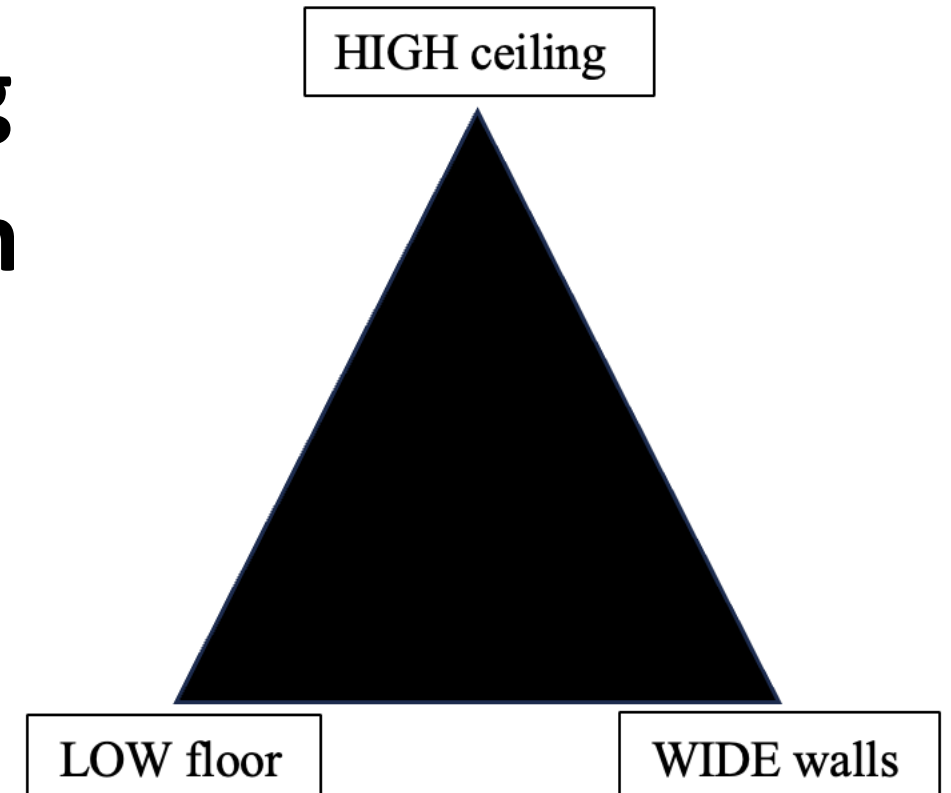
Creativity

Critical thinking

Communication

Collaboration

New paradigm



AI AND PRODUCTIVITY

How to Develop Employees and
Drive Business Results

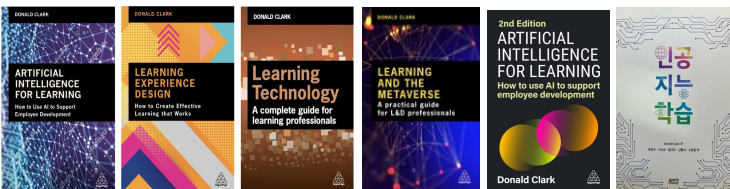


Donald Clark



HEALTHCARE

Prevention
Presentation
Diagnosis
Investigation
Treatment
Administration
Wellbeing
Training



AI AND PRODUCTIVITY

How to Develop Employees and
Drive Business Results



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GETTING STARTED

Policies, Prompting, Agents/workflow

Flipped the script (Andrej Karpathy)

Policies and inaction

Productive Prompts

- Prompt libraries & AI templates
- Unified prompt framework
- Advice

Experts-in-the-loop

Prompting agents

Policies prevent action!

AI AND PRODUCTIVITY

How to Develop Employees and
Drive Business Results



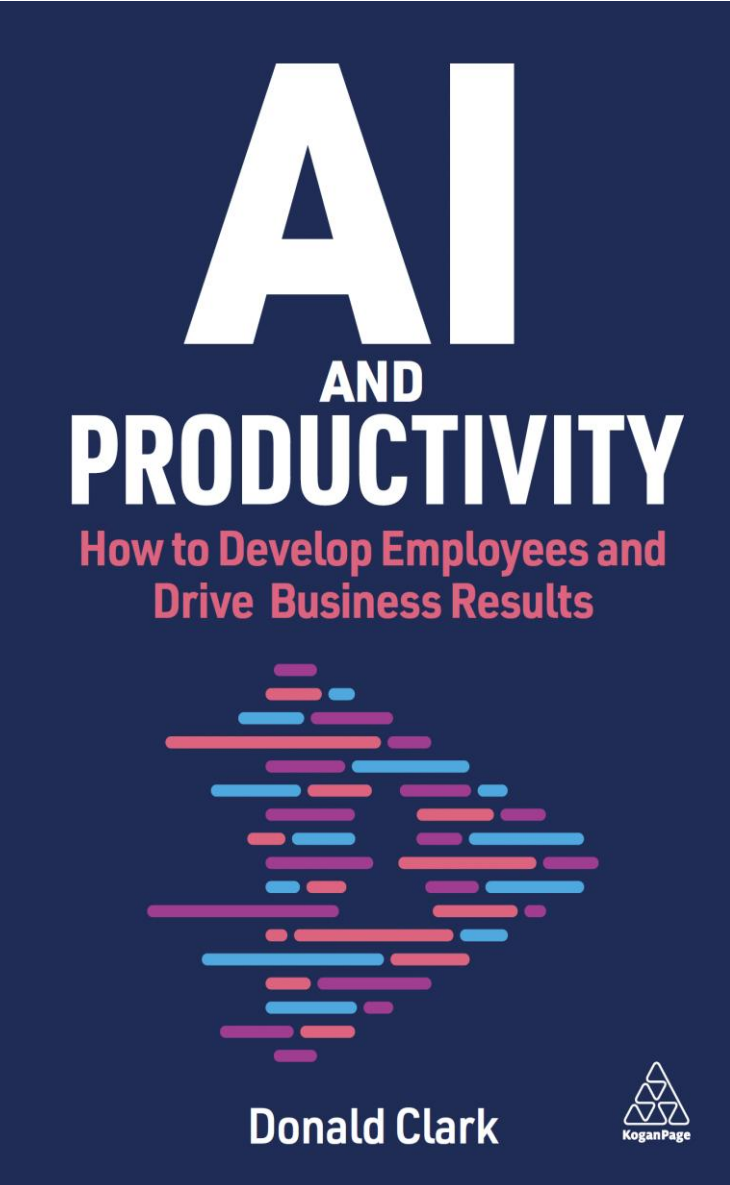
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MEASURING productivity

Metrics and formula Using AI data analytics

We use the wrong metrics!



ETHICS of productivity

Plagiarism	Cheating and copyright
Prejudice	Biases
Persuasion	Being duped
Privacy	Data and security
Passivity	Dehumanisation and skills atrophy
Partisan	Digital divide
Poverty	Immiseration and unemployment
Planet	Energy and emissions
Perish	Extinction event



AI AND PRODUCTIVITY

How to Develop Employees and
Drive Business Results



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FUTURE

Radical Productivity

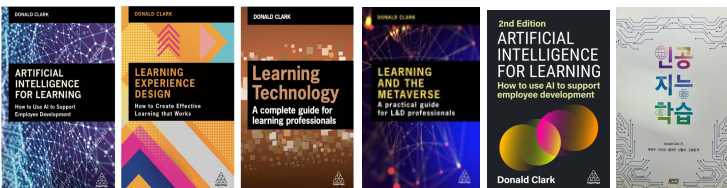
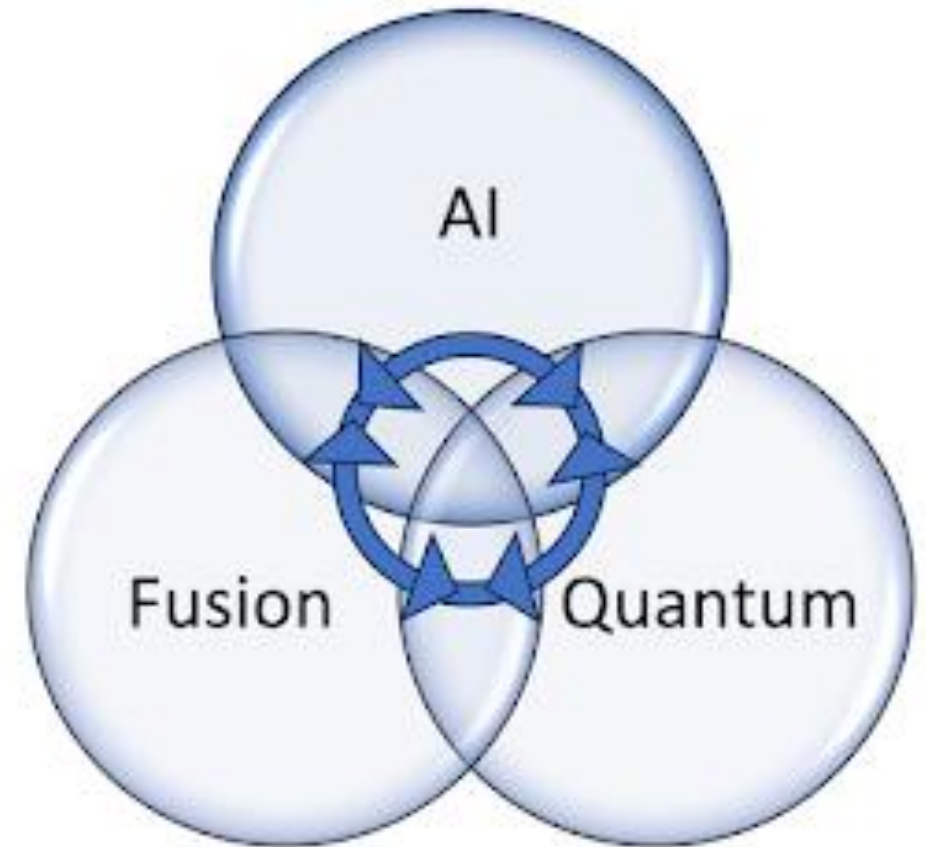
Autogenesis

Science

Biology

Chemistry

Physics





Mosquito v tortoise projects

Funding ends, **project ends**

Beware of **rising tide** projects

Expectations too high

All-encompassing chatbot

Low knowledge of AI a problem

Traditional **L&D/e-learning** mindsets

Using **old project/design** processes

Deep-seated **faculty resistance**

Educators want **control** but need to let go

EU academic input costly & no impact

Ask **customers** for design ideas (feedback)

Ask **L&D/faculty** for features

Unaligned marketing – **no product name**

Scope creep

Underestimated **testing**

Difficult to get access to **data**

Ethical policies/frameworks way too abstract

Data myths

- Assumed **data used for training** by OpenAI
- Assumed company **training own model**

Abstract policies/debate on ethics

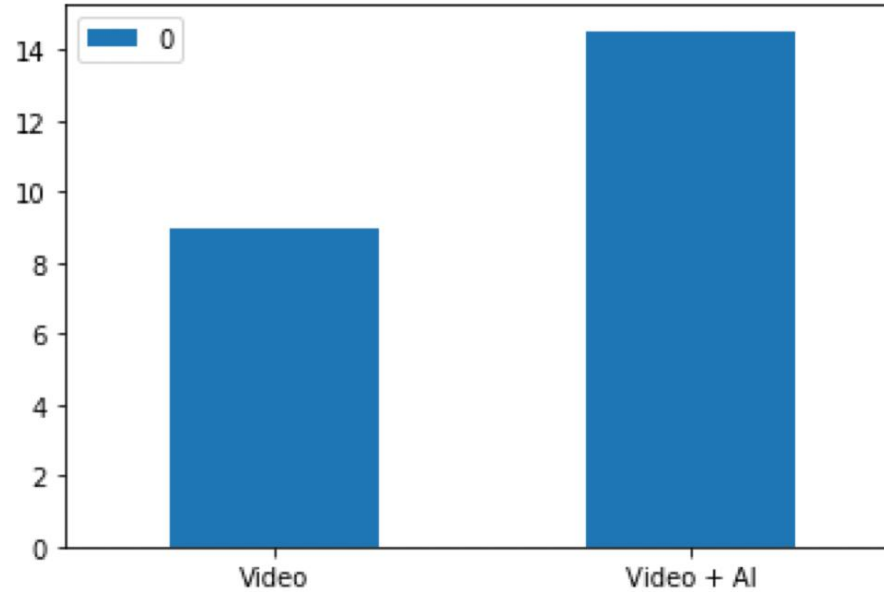
Confusion on cost constraints on **scaling**

Butterfly – saw on internet last night...

Don't fine tune your **own models**

VIDEO v VIDEO + WildFire

Figure 1: Histogram comparing mean scores of each group



HUGE increases in retention

61.5% increase in mean retention, from a mean value of 9.00 to 14.54

Consultancy

Capgemini 

Conference spend ineffective!



Next

Online assessment
Automated question
creation

A screenshot of an online assessment interface. At the top, a green progress bar is followed by a grey bar containing the text "2 of 10". The main area contains the text: "Test your understanding of what you remember, by typing into the box below. When you are happy with your answer, click the 'Check' button." Below this is a question: "What are the first FOUR steps to handling objections?". Under the question is a large, empty light-grey rectangular box for the answer. At the bottom right is a blue button with the text "Check".

Open input
With marking & feedback
Voice



Fast production

Low budget add on to video

Higher retention



Consultants think they already know

Learning not seen a serious activity

Telecommunications



Recruitment training

Expert system

Knowledge of employment law

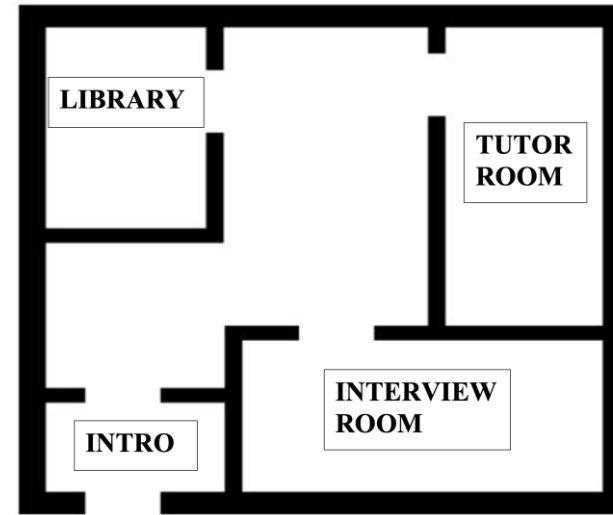
Score/select CVs

8 full interview simulations (random)

Results

Suspension of disbelief

High skills acquisition & assessment



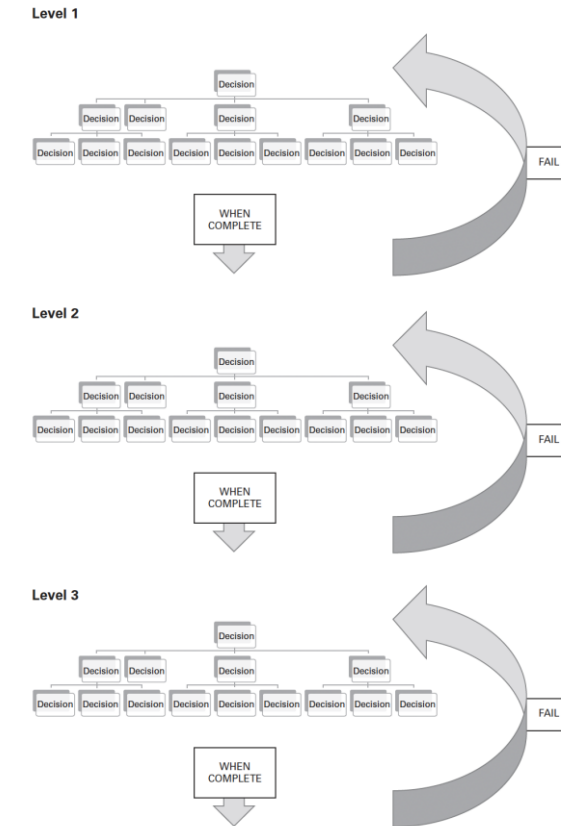
Student



Expert



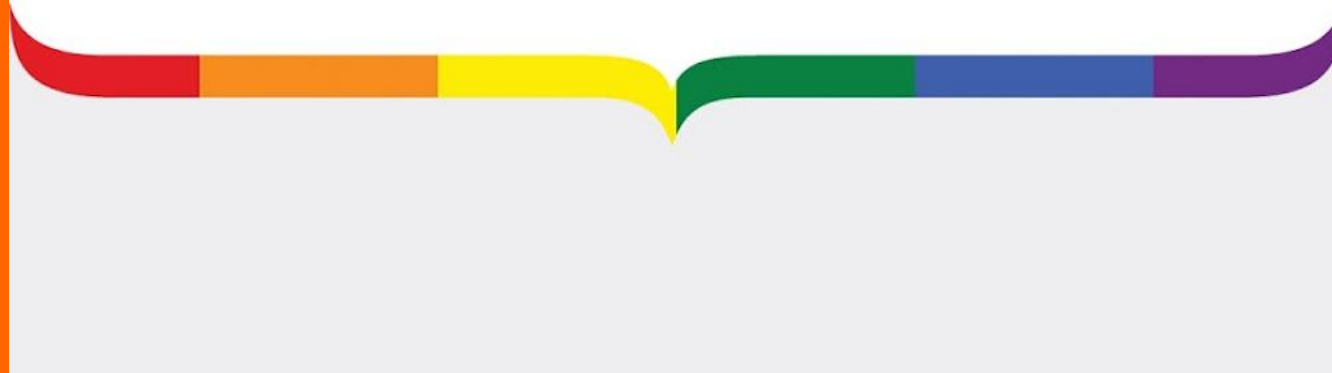
FIGURE 9.4 Branched scenario with levels



NHS



Health Education England



1 of 9

Skin prick test: Performing the test

Watch later Share

MORE VIDEOS

0:36 / 2:39

Next



2 of 9

Preparation

Rest your arm on this pillow.

No **eczema** on your arm. That's good.

Have you put on any creams or lotions? No, that's great.

Have you had any **antihistamines** in the last days?

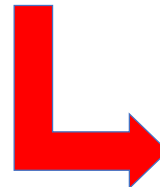
None at all, that's fantastic.

To further your knowledge, click on the links below...

Dermatitis

Antihistamine

Check



2 of 10

Test your understanding of what you remember, by typing into the box below.
When you are happy with your answer, click the 'Check' button.

What are the first FOUR steps to handling objections?

Check



Fast production
Low budget add on to video



AI makes errors BLOW!
Tolerance for failure

Construction

2018

Protected characteristics

- Age
- Disability
- Gender reassignment
- Marriage or civil partnership
- Pregnancy and maternity
- Race
- Religion or belief
- Sex
- Sexual orientation



Test your understanding of what you remember, by typing into the box below.
When you are happy with your answer, click the 'Check' button.

What are the first FOUR steps to handling objections?

Check

Test your understanding of what you remember, by typing into the box below.
When you are happy with your answer, click the 'Check' button.

Preparation

Place your arm on this pillow.

No [redacted] on your arm. That's good.

Have you put on any creams or lotions? No, that's great.

Have you had any [redacted] in the last [redacted] days?

Name at all, that's fantastic.

To further your knowledge, click on the links below.

[Preparation](#)

[Check](#)

Test your understanding of what you remember, by typing into the box below.
When you are happy with your answer, click the 'Check' button.

Preparation

Place your arm on this pillow.

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Name at all, that's fantastic.

To further your knowledge, click on the links below.

[Preparation](#)

[Check](#)

Test your understanding of what you remember, by typing into the box below.
When you are happy with your answer, click the 'Check' button.

What are the first FOUR steps to handling objections?

Check

Recruitment training

Knowledge of employment law

Score/select CVs

8 full interview simulations (random)

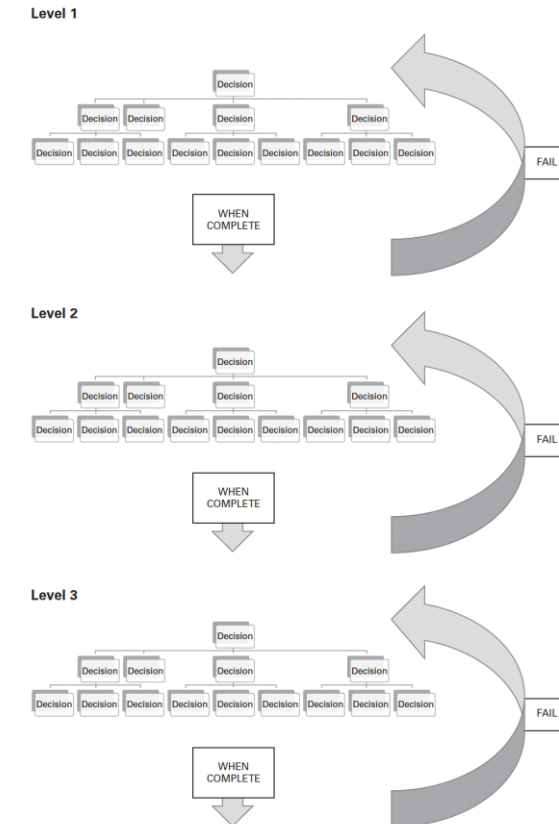
Results

Suspension of disbelief

High skills acquisition & assessment



FIGURE 9.4 Branched scenario with levels



Marking short answers with AI

STUDY

AI to assess **open text answers**

Series of experiments

Different domains (Science & History)

Grade levels **5-16 (Key Stage 2/3/4)**

RESULTS

GPT-4 performed well (0.70)

Similar to human performance (0.75)

Consistent with previous research

AI **as good as humans**

Table 3: Model Evaluation of Student Answers				
	GPT 3.5 Zero-Shot	GPT 3.5 Few-Shot	GPT 4 Zero-Shot	GPT 4 Few-Shot
Correctly Predicted	71 %	72 %	85 %	84%
Precision	0.94	0.93	0.85	0.87
Recall	0.50	0.51	0.85	0.85
F1	0.65	0.66	0.85	0.86
Percent Agreement	0.71	0.72	0.84	0.85
Cohen's Kappa	0.44	0.45	0.68	0.70

Henkel, O et al. July 2024, Can Large Language Models Make the Grade? An Empirical Study Evaluating LLMs Ability To Mark Short Answer Questions in K-12 Education. In *Proceedings of the Eleventh ACM Conference on Learning*.

2025 Year of **agents, multimodality & reasoning**

Intelligent agents

- **Create assessments**
- **Assessors**
- Real-world **scenarios**
- **Authentic** assessments

Multimodality

- Written, oral & video
- **Reflective** assessment
- Richer evaluation of **competencies**
- **Holistic, richer, authentic**

Advanced reasoning

- Sophisticated **feedback**
- **Critiques**
- **Critical thinking**

Rising tide!

